

Recapitalization and Decarbonization Pathways

177,000 units

Public Housing Authority

90,000 units

- EPCs/WAP
- Community Shared Solar
- Pilot space heating and domestic hot water systems (VRF, GSHP, ASHP)
- Clean Heat for All Challenge
- Clean Energy Academy
- Pilot RetrofitNY
- Pilot battery + solar for critical loads
- Pilot micromobility charging infrastructure

Permanent Affordability Commitment Together (PACT)

62,000 units

- Required to meet Enterprise Green Communities Standard
- Required deep energy retrofits & electrification analyses (WSP tool)
- Façade reclad + insulation
- Window replacements
- Space heating + hot water electrification where feasible
- Rooftop PV where feasible

Preservation Trust

25,000 units

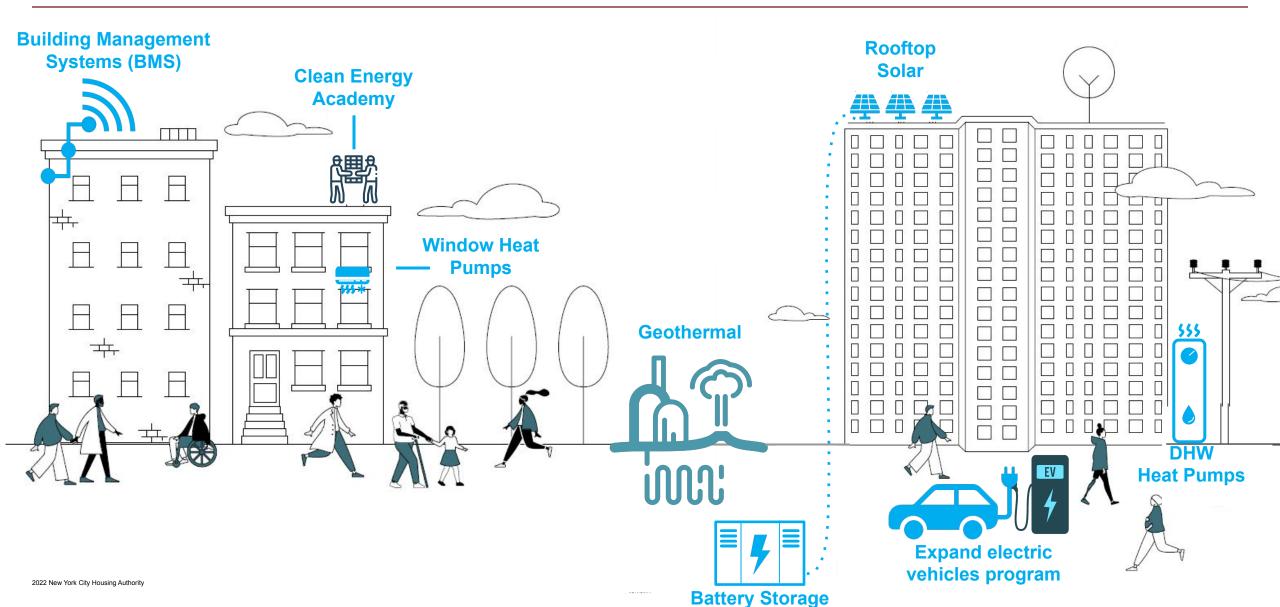




NYCHA Capital Needs



NYCHA's Energy Aspirations

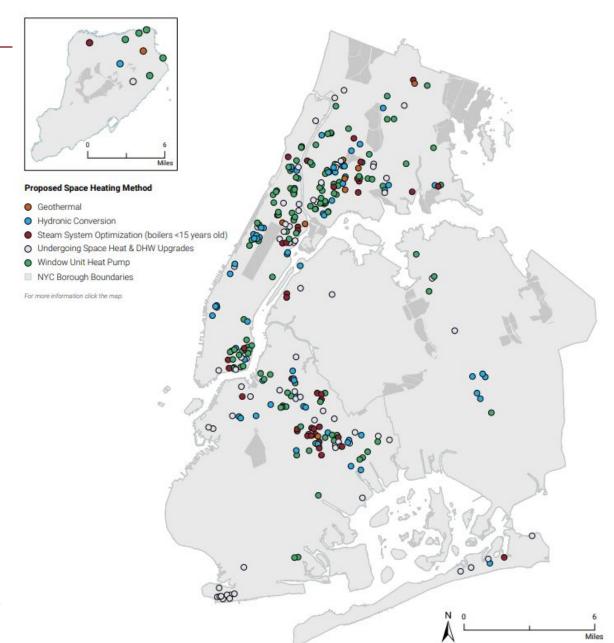


Path to Decarbonization

Recommendations

- **Geothermal** 9 developments, 76 buildings
- Hydronic Conversions 64 developments, 307 buildings
- Window Unit Heat Pumps 122 developments, 801 buildings

NYCHA developments by proposed decarbonization method Displayed by space heating measures





Urgency and Challenges

Urgency: NYCHA will not have another opportunity to recapitalize our buildings and communities at the scale we are able to do now for a long time. We can't waste this moment to make sure while we decarbonize NYCHA's assets, we create a way to maintain them into the future.

Challenge 1: Keep decarbonization scopes affordable and as extensive as possible, invest in scopes that will set NYCHA and its residents up for success.

Challenge 2: Leverage all potential financing and funding options. Make these options nimble so that they don't compromise goals in transition to PACT and Preservation Trust.

Challenge 3: Leverage decarbonization infrastructure in innovative ways to generate workforce opportunities and revenue.



