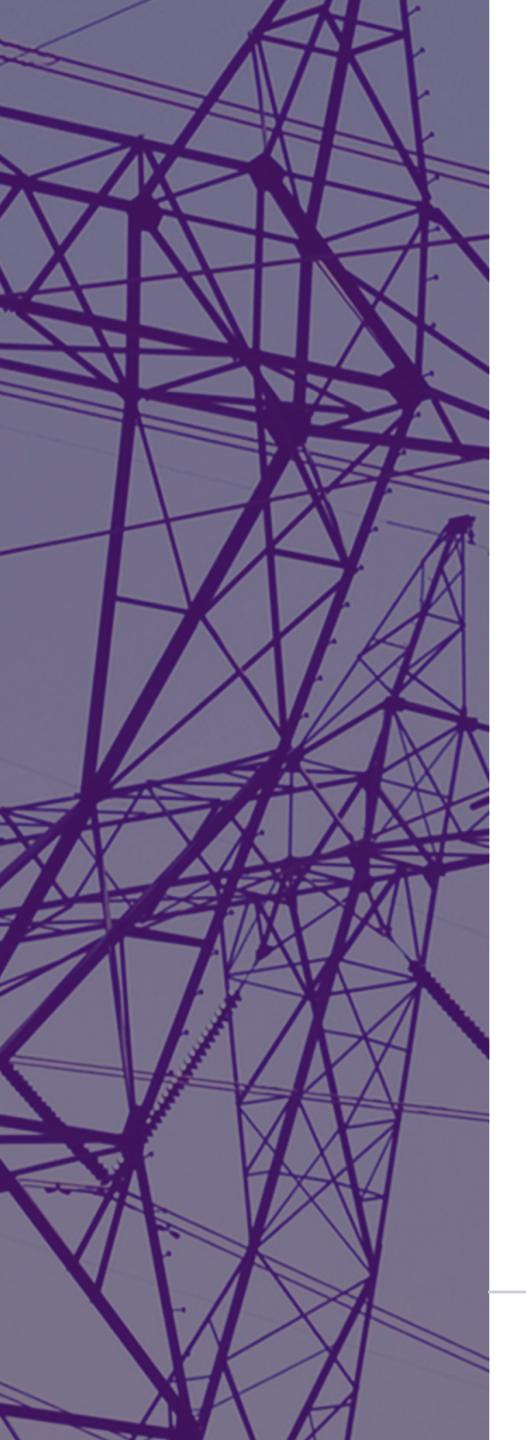


INTRODUCTORY OVERVIEW



At Urban Future Lab, we leverage our entrepreneurial expertise and network to accelerate the development of the cleantech industry.





URBAN FUTURE LAB PROGRAMS



H₂REFUEL ACCELERATOR

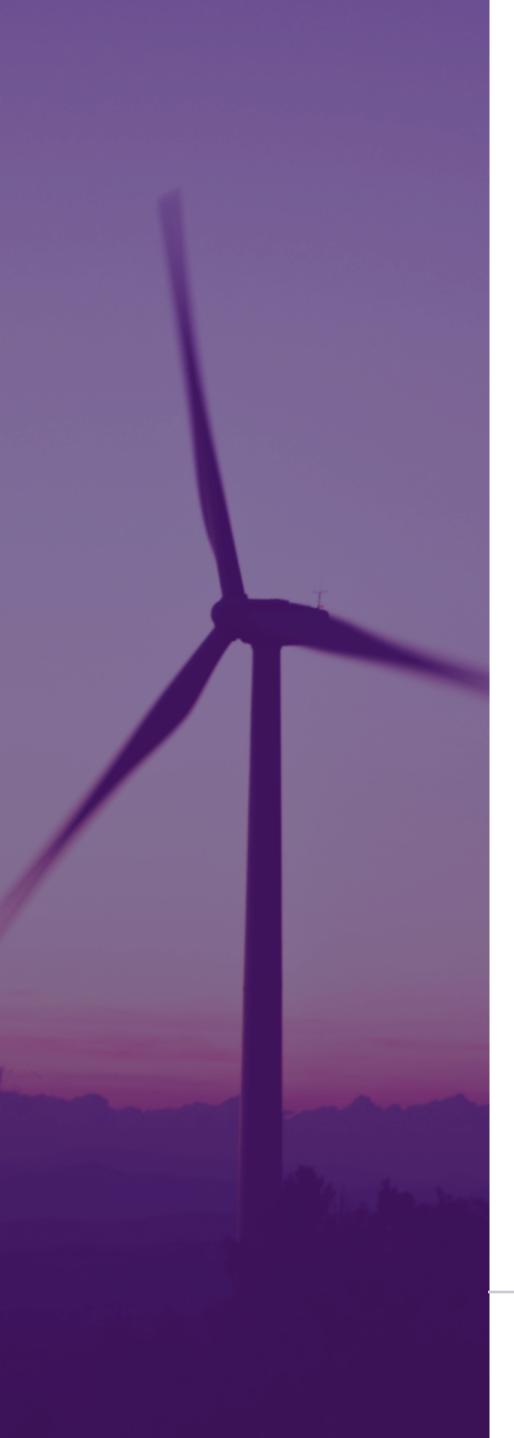
ΝΥΡΑ INNOVATION CHALLENGE

ACRE is NYC's premier cleantech incubator housed at the Urban Future Lab. ACRE helps cleantech, smart grid and sustainable smart cities companies grow, advancing the city as a role model for a low-carbon future, while also creating jobs.

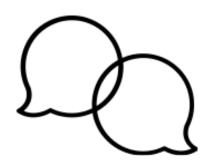
The H₂ Refuel Accelerator — a unique partnership between Fraunhofer TechBridge, Greentown Labs and the Urban Future Lab — offers unparalleled collaboration opportunities for startups who want to bring their hydrogen innovation from concept to market with the support of Shell, Toyota, and NYSERDA.

The NYPA Innovation Challenge connects early stage clean-tech startups to one of the most innovative utilities in the world, enabling next-gen technology demonstrations designed to rapidly scale across the New York Power Authority's (NYPA) operations, businesses, and customers.



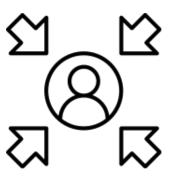


ACRE **SERVICES & BENEFITS**



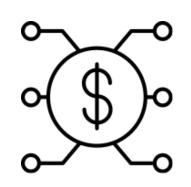
Consultation and advisory services

Introductions to key industry stakeholders, customers, and investors



Intern placement and job support

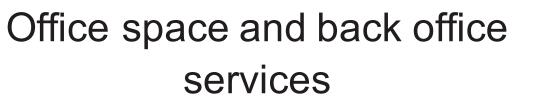






Support raising capital and accounting services Legal office hours





Marketing, branding, and design services



Community and events





OUR CLEAN ECONOMY IMPACT

50

companies incubated



raised in venture capital, project finance, and grants





\$400M+

340+

jobs created 90%

company survival rate

URBAN FUTURE LAB





ACRE PORTFOLIO



SMART ENERGY (GRID, RENEWABLES, AND STORAGE)



SMART MOBILITY (TRANSPORTATION AND EVs)







SMART CITIES (SUSTAINABLE PROPTECH AND RESOURCE PRODUCTIVITY)





URBAN FUTURE LAB





CRITICAL OBSTACLES/BARRIERS: **RISK AVERSE INCUMBENTS**

REAL ESTATE:

comparatively small

UTILITIES:

- Contracting

SOLUTIONS:

- Policy carrot/stick
- Improved Green Leases
- New Insurance Product

Liability Issues, Job Security, Cyber Issues, Sq. Ft., energy spend is

 IOUs- Widows/Orphans perceived investment risk Regulated- Rate Case Infrastructure Compensation Un-Regulated and Regulated- Qualifications, RFP process, Bonding,

• Working with EPRI on barrier analysis, simplified documents

URBAN FUTURE LAB



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