



New York State (NYS) policies set one of the world's most ambitious energy decarbonization agendas

2 Our customers' needs and expectations to decarbonize are growing

3 Competition in the NYS ecosystem for decarbonization driven growth is increasing

Key trends shaping the New York State power sector **4** The need for resilience is ever increasing in our environment

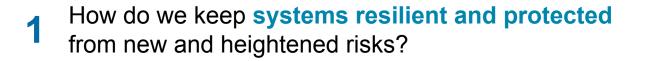
5 High uncertainty remains in our socio-economic environment as part of the COVID-19 recovery

Technological advancements are driving and enabling these trends





We face a generational set of challenges as our energy systems evolve and adapt **NOT-EXHAUSTIVE**



...weather hardening, distributed backup, enhanced cyber protections

2 How do we **monitor and control** the grid and enable streamlined **communications and automation**?

...AMI, SCADA, SAMAC, PMUs, reclosers, remote fault and health indicators, automated feeder switchers, wireless networks, fiber, network protectors

3 How do we balance (intermittent) supply and demand and integrate distributed resources?

...siting and interconnecting of new technologies (e.g. grid-scale storage, EV infrastructure) and management of distributed energy (e.g. DERMS, smart inverters)

4 How do we **incentivize fast development** and integration of RES?

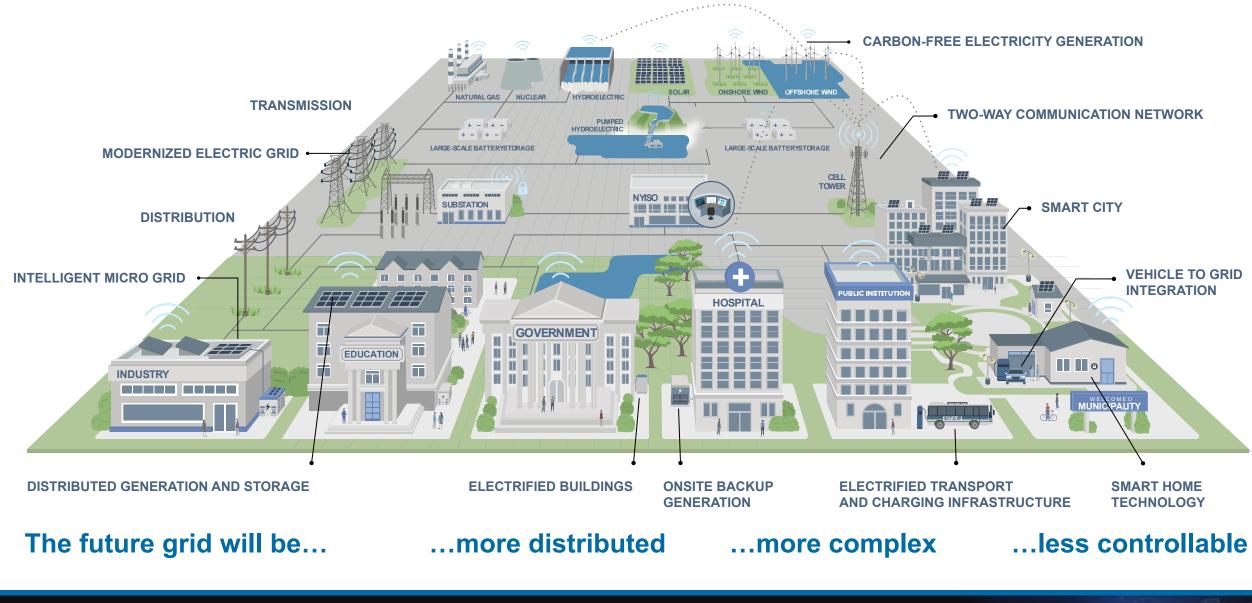
...appropriate incentives for construction and ownership of assets, rates and market structures to recognize the value of (balancing) assets



...agile ways of working, strategic alliances, system planning and modelling, offering integrated solutions



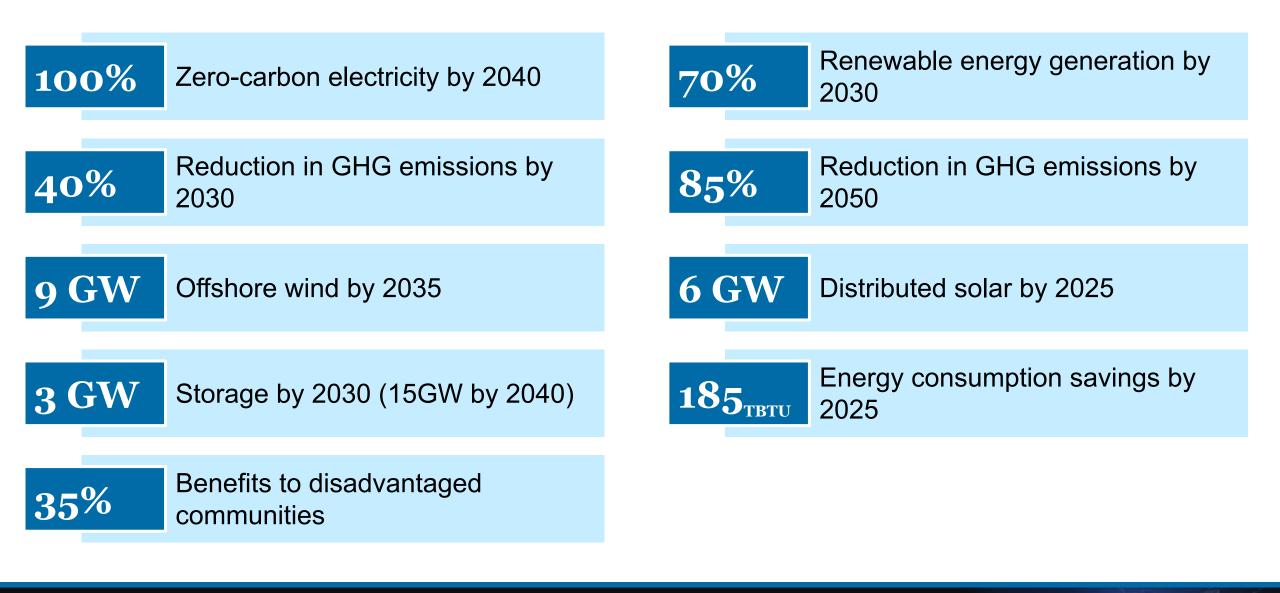
We envision that New York State's grid of the future accommodates many functionalities



NEWYORK STATE OF OPPORTUNITY Authority

4

New York State has challenged itself to go after big decarbonization targets...



5

Call to action

Regarding Grid Modernization, to achieve NY's 2050 Carbon & Equity goals, the most critical obstacle to overcome is to preserve and enhance the value of our hydro assets...

View policy as a technological challenge that we (engineers) need to pioneer and solve to achieve a common vision

Set bold ambitions for technological progress and collaborate across the industry

Take a connected and integrative view to ensure we can deliver against the challenges, rather than innovating on siloed technologies

