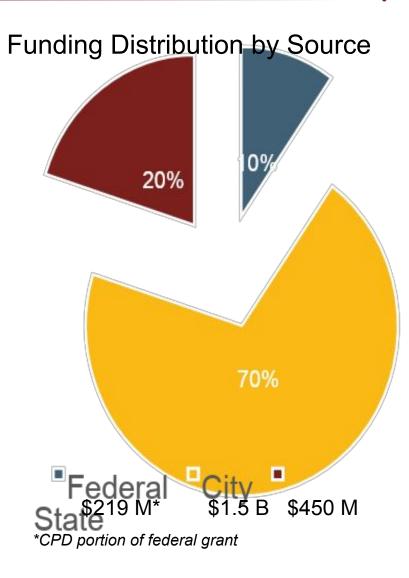


Building Envelopes
Community Centers & Interiors
Security & Revitalization of Grounds
Waste & Pest Management
Building Systems/Site Infrastructure/Energy
Lead & Mold Abatement

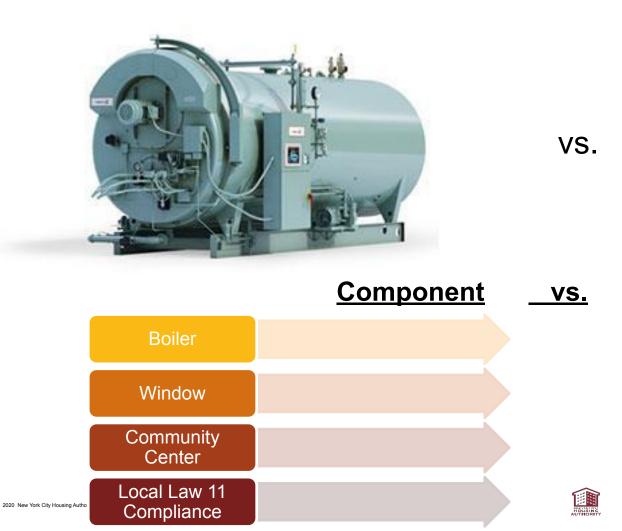
FY 2021 Capital Plan

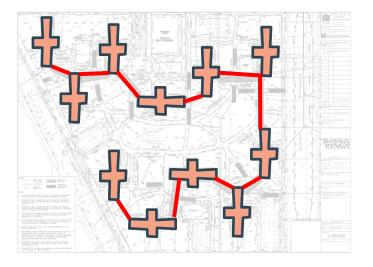




~700 active capital projects, what are our main challenges involving funding?

Due to years of disinvestment and deferred maintenance, only funding components won't meet the physical need of replacing systems across the portfolio.





4

<u>System</u>

Boiler +Steam Distribution System

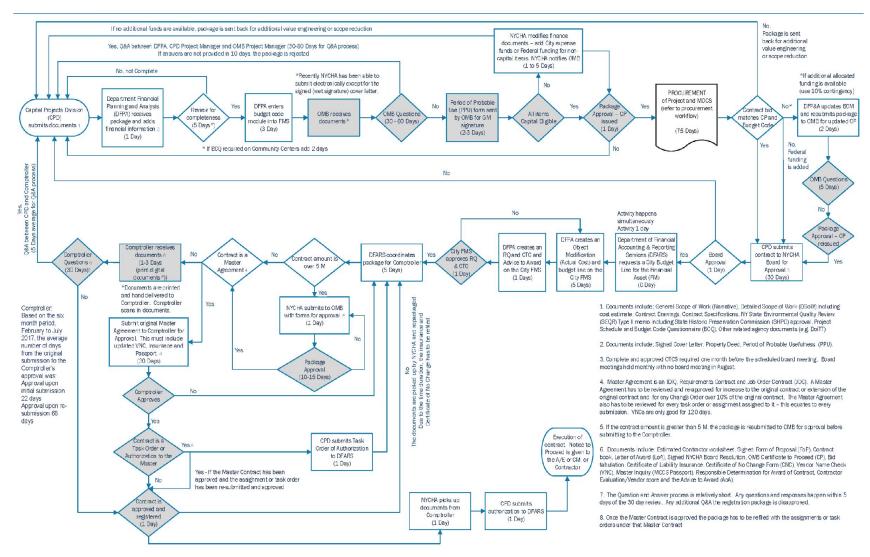
Facade

Community Center & related Infrastructure

Envelope Rehabilitation



The path from requesting funds to committing them is long.







How are we trying to meet the challenges?





Setting Standards and Goals for the Future

- 5- and 10-Year Outlooks ready for funding when it becomes available
- Get an edge by leading and not following

Aligning with other partners that have common goals

"Regarding Buildings & Construction, to achieve New York's Carbon & Equity goals, the most critical obstacle to overcome is to align available funding with current and future needs."

