

An aerial photograph of a city street scene. In the lower-left corner, a white sedan is driving. In the upper-right, a man in a grey suit and a woman in a black dress are walking on the sidewalk. The street is paved with large concrete tiles, and there are shadows cast by the pedestrians and the car. A small tree is visible on the right side of the sidewalk.

Electrifying Airport Ecosystems

AEG/NECEC Northeast Clean Transportation Summit
November 16th, 2023

Matt Cloud – Strategy Development Director

Enterprise Mobility at a Glance



\$35B

Global FY23 Revenue*



90K+

Global Team Members*



90+

Countries & Territories**



9.5K+

Global Rental Branches**



ONLY

Only U.S. Investment Grade
Car Rental Company



9TH

America's 9th Largest
Private Company
according to Forbes



2.3M+

Global Fleet Size*



300+

Makes & Models*



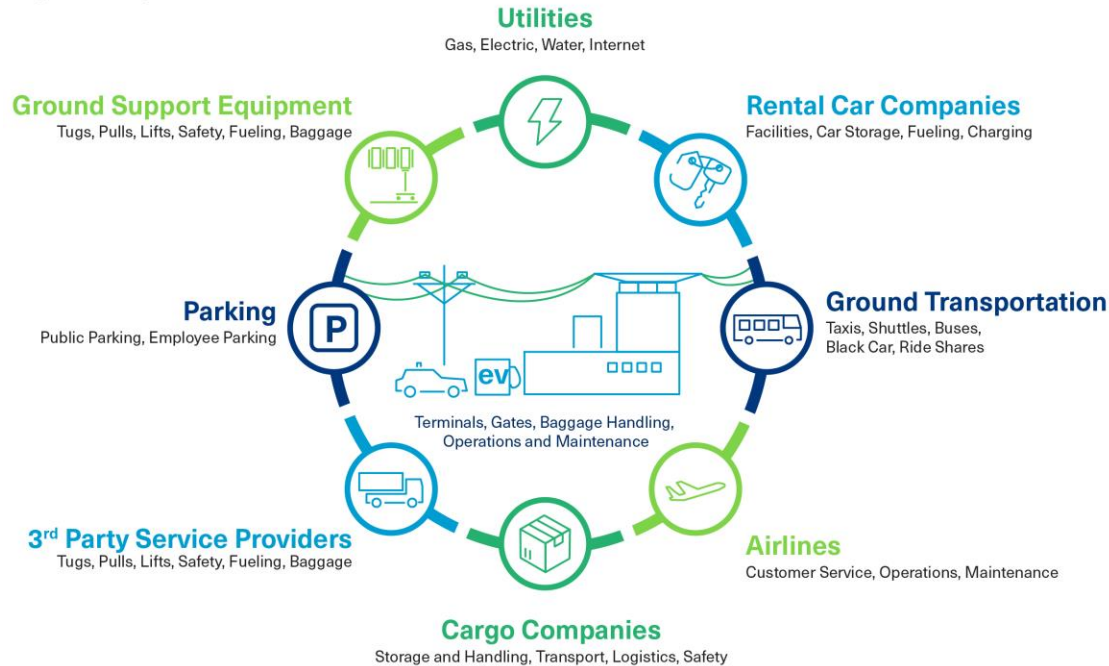
Airport ecosystems contributed more than 7% of the US's gross domestic product in 2023¹

¹*Airports Council International North America Infrastructure Needs Report*

Airport Ecosystems Are Electrifying

And rapidly adding power demands, the rental car industry alone could require 40MW+

Airport Ecosystem Stakeholders

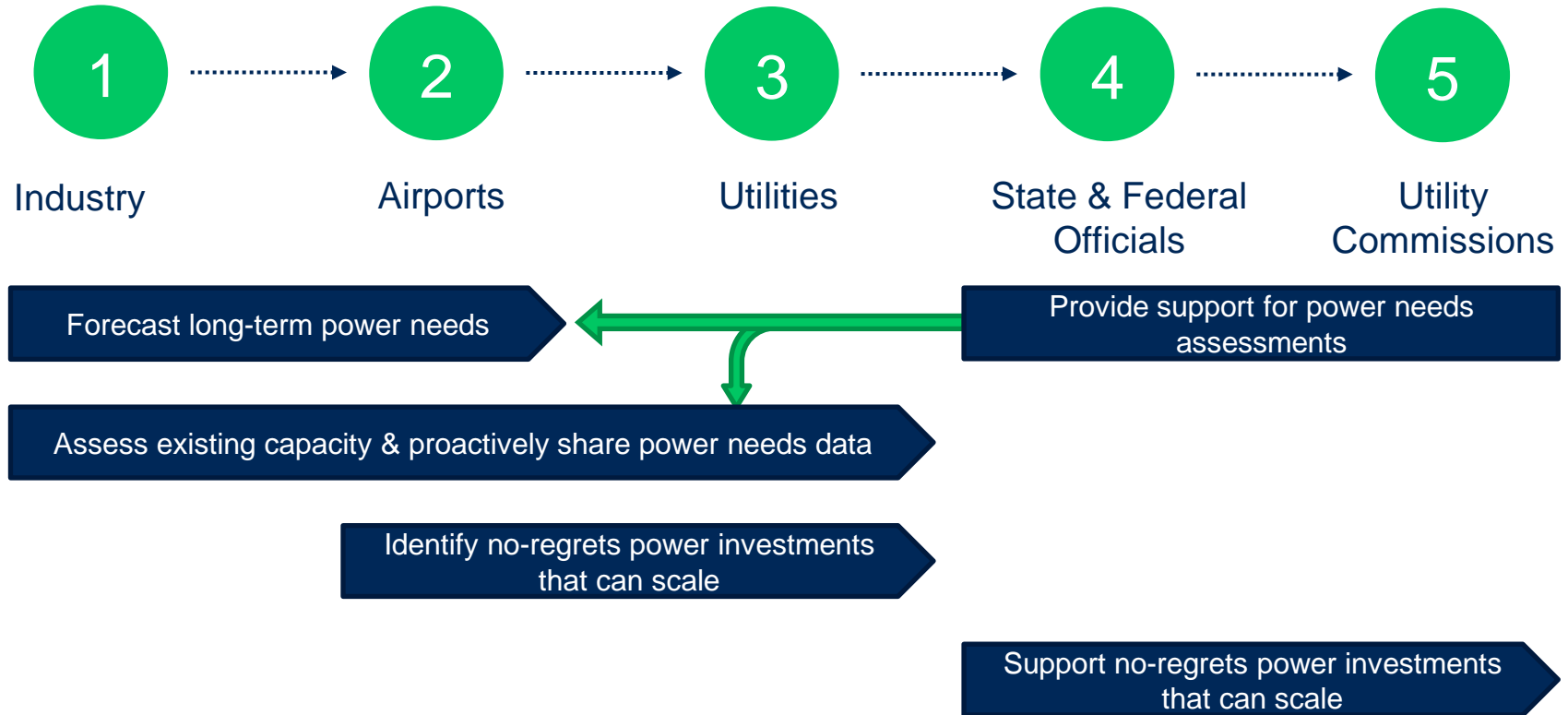


Electrifying Airport
Ecosystems Study

Launching
December 2023



Shared Responsibility




Risk

- Airport ecosystems demand for power outstrips the speed of new infrastructure expansion
- Airport ecosystems face constraints in meeting future operational, cargo, and passenger demands

Reward

- Airport ecosystem electrification is enabled, rather than constrained, by power access
- Airport, industry, City, State, & Federal sustainability objectives are enabled

An aerial photograph of a winding asphalt road that curves through a dense, lush green forest. The road is dark grey and has white lane markings. The trees are a vibrant green, and the overall scene is captured from a high angle, looking down at the road as it snakes through the woods.

Regarding fleet electrification, a critical obstacle to collectively overcome in 12 months...

...is the identification of no-regrets power infrastructure investments at US airports

A long suspension bridge stretches across a wide body of water. The bridge's cables and towers are visible, leading the eye towards a city skyline in the distance. The sky is clear and blue. The overall scene is serene and expansive.

Thank you